

From: [REDACTED]

Subject: Have you received my communications? Please acknowledge receipt.

Date: November 18, 2019 at 23:16

To: business.integrity@us.mcd.com

Dear Sir or Madam,

Have you received my communications? I would appreciate if you would confirm the receipt of the emails I've sent to you.

Have all of the Members of the Board of McDonald's Corporation been notified? It's important for all of them to be notified of what's going on.

I would like to remind you one more time that we are dealing with a serious criminal case here.

If you have nothing to hide, then there is no reason to hide and you shouldn't refuse to acknowledge receipt of my communications.

Yours sincerely,

[REDACTED]